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# Software Process Lines and Standard Traceability Analysis

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Fraunhofer  
Institut  
Experimentelles  
Software Engineering

## Fraunhofer Institute for Experimental Software Engineering (IESE)



- Background:
  - Founded in 1996
  - 200 employees
  - Located in Kaiserslautern (Germany)
- Characterization:
  - Competence Center for Software Engineering
  - Center for Empirical evaluation of methods and techniques
- Activities in the area of software processes:
  - Capture and model software processes
  - Process enhancement programs

# Software Process Lines and Standard Traceability Analysis

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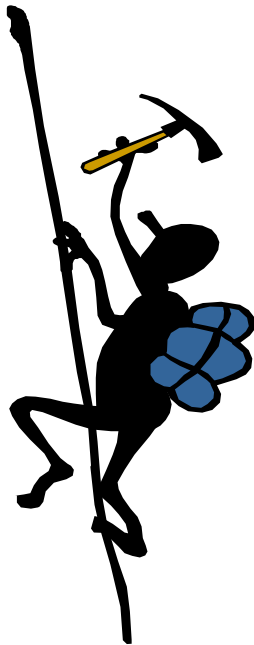
## Agenda



- Software Process Lines
  - Challenges
  - Approach
  - Conceptual Model
  - Example
  - Benefits
  - Experience
- Standard Traceability Analysis
  - Challenges
  - Approach
  - Example
  - Benefits
  - Experience

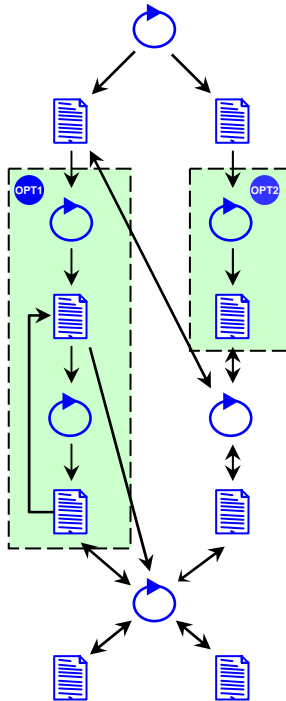
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## Software Process Lines: Challenges



- Highly dynamic business context
- Organizations continuously adapt their processes
- Frequently changing process-support technology
  
- Large number of processes that vary in relatively minor ways can lead to
  - redundancy
  - lack of consistency
  - high maintenance costs

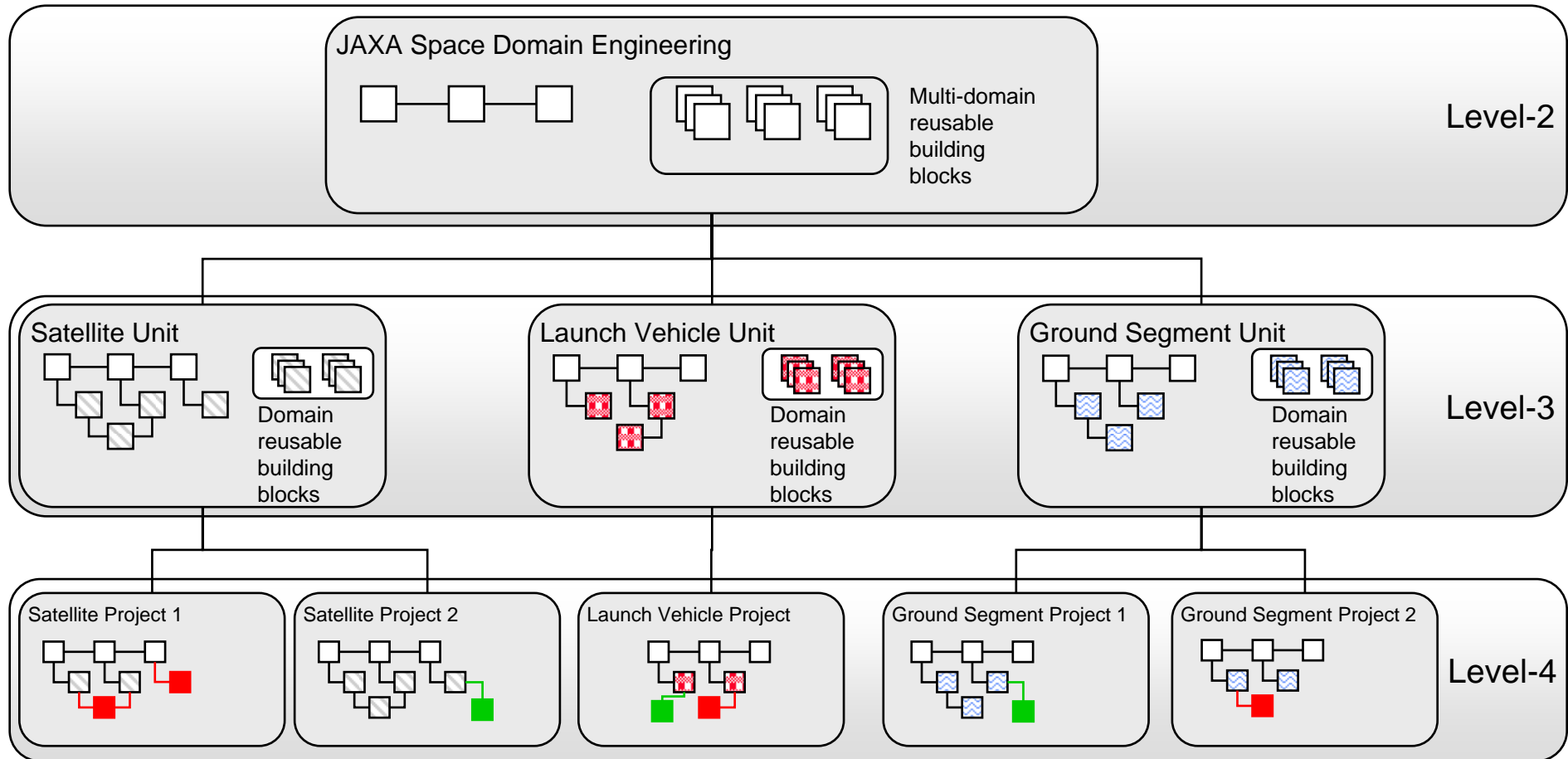
## Software Process Lines: Approach



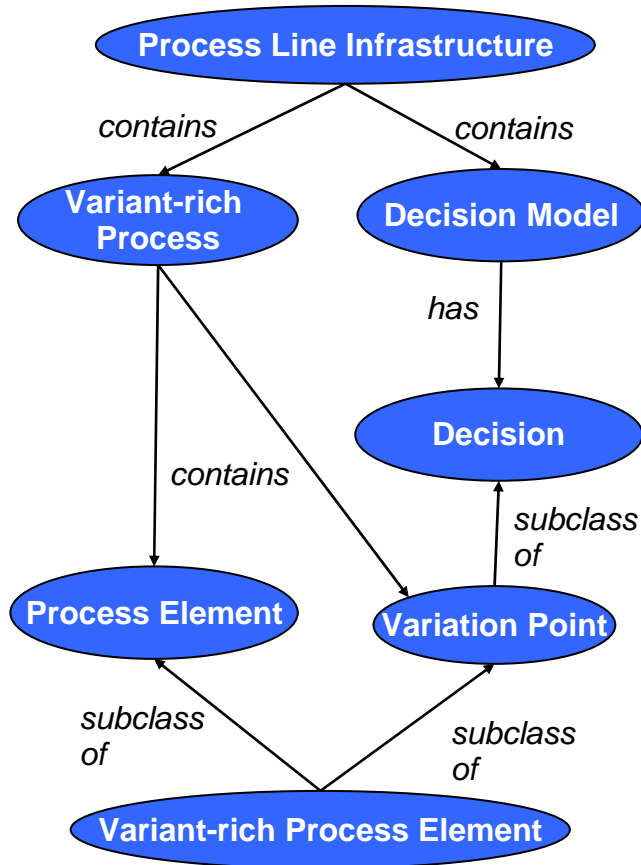
- Realize reuse at a large scale for JAXA software engineering standards
- Transfer the concepts of software product line engineering to JAXA software engineering standards
- The underlying idea is to reuse common parts of related software engineering standards
- Analyze commonalities and differences between software engineering standards in order to:
  - identify process variants and justifications
  - integrate them systematically in a software engineering process line

# Software Process Lines and Standard Traceability Analysis

## Software Process Lines: Overview

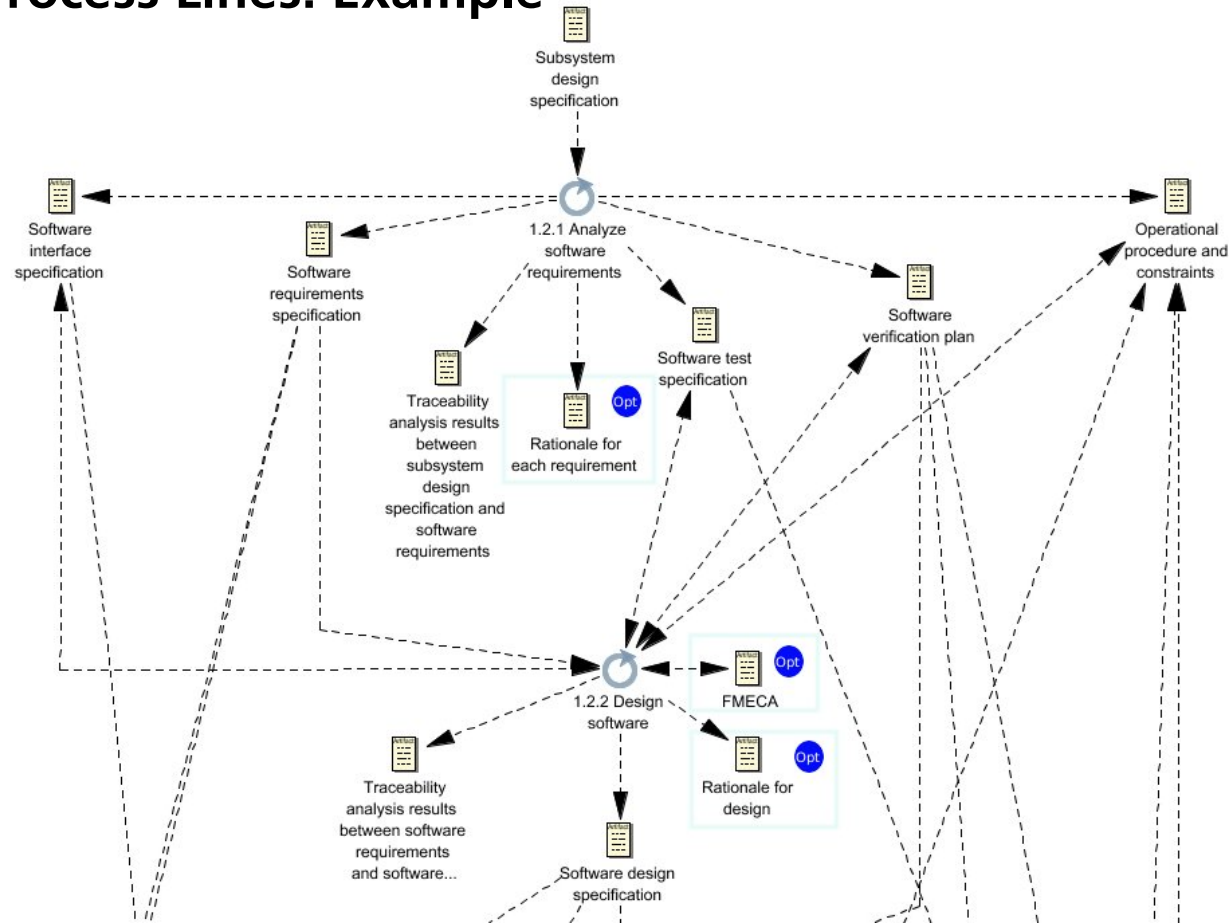


## Software Process Lines: Conceptual Model



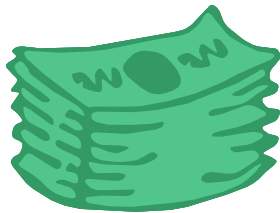
- A process line infrastructure contains
  - variant-rich processes
  - decision models
- A variant-rich process contains
  - process elements, e.g., role, tool, activity.
  - variation points
- A variant-rich process element is
  - a process element and a variation point
- A decision model contains
  - decisions, i.e., variation points that constrain the resolution of other variation points

## Software Process Lines: Example



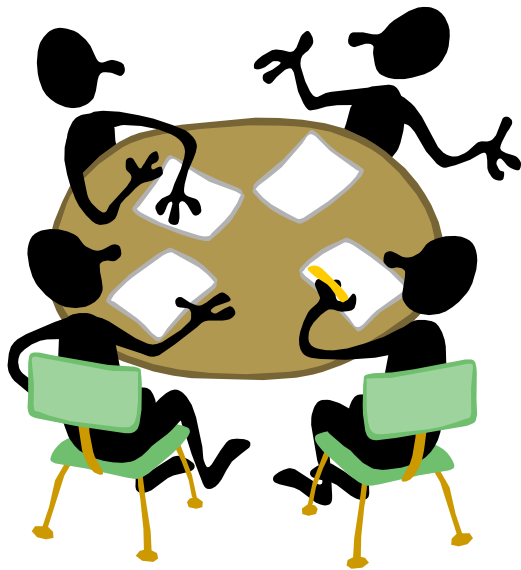


## Software Process Lines: Benefits



- Process Management:
  - Avoids the proliferation of redundant processes by establishing a common infrastructure
  - Enables systematic inclusion of possible new processes in the common framework by means of variation points
- Executive decision making: Helps managers on deciding which processes are suitable for certain types of projects, so that they proceed more effectively and efficiently
- Outsourcing: The commonality analysis provides a basis for integrating processes between an outsourcing organization and its suppliers
- Tailoring guidance: Notations for describing common and alternative process parts support tailoring

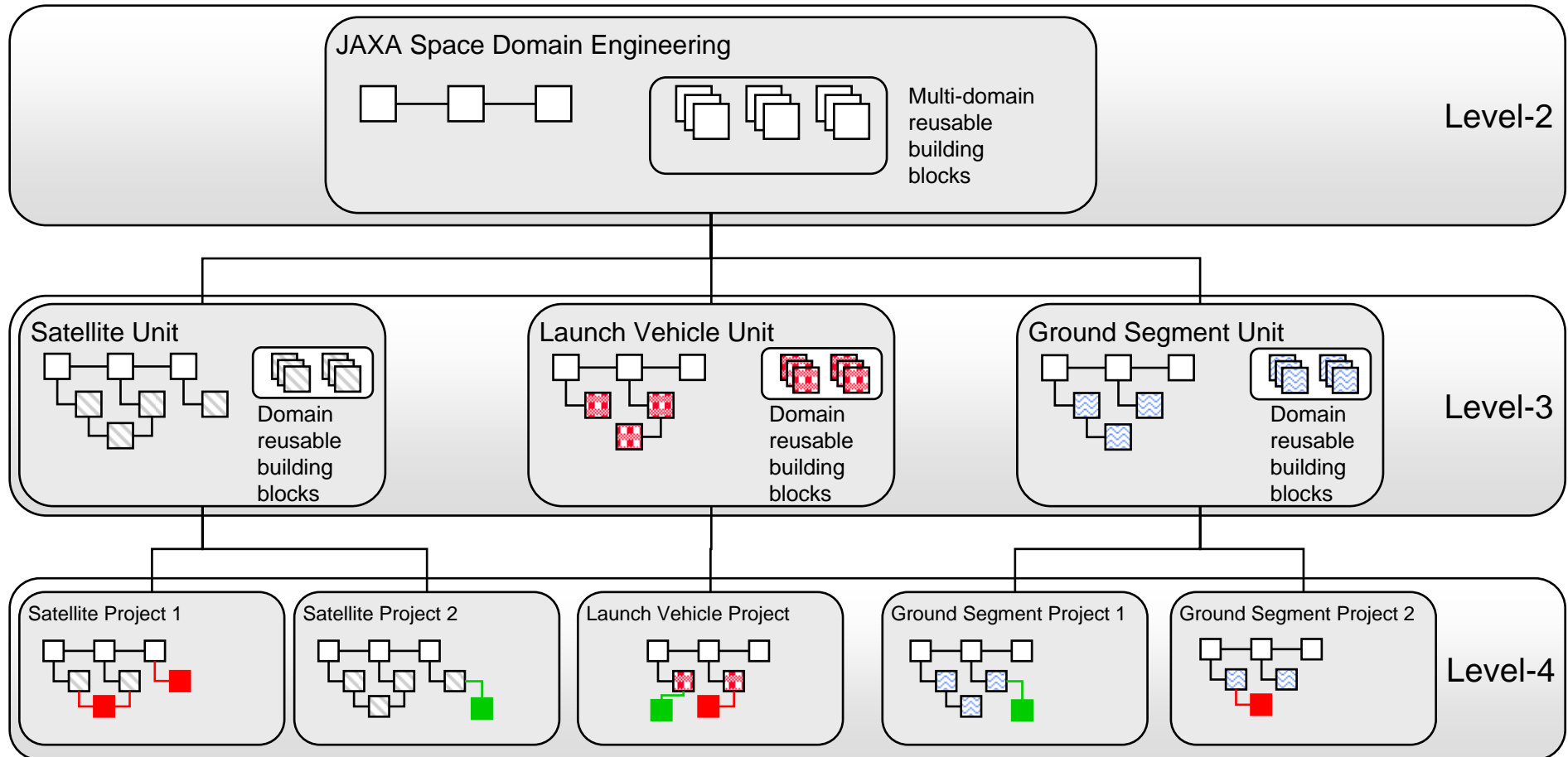
## Software Process Lines: Experience



- JAXA (from 2007, ongoing)
  - Software development standards for satellite development used as input for feasibility study at JAXA
  - Commonality analysis led to identification of variation points and their rationale
  - The initial process line resulted in:
    - 76 activities
    - 54 artifacts
    - 18 product flow views
    - 8 variation points
  - Planned as Annex to an upcoming JAXA level 3 standard

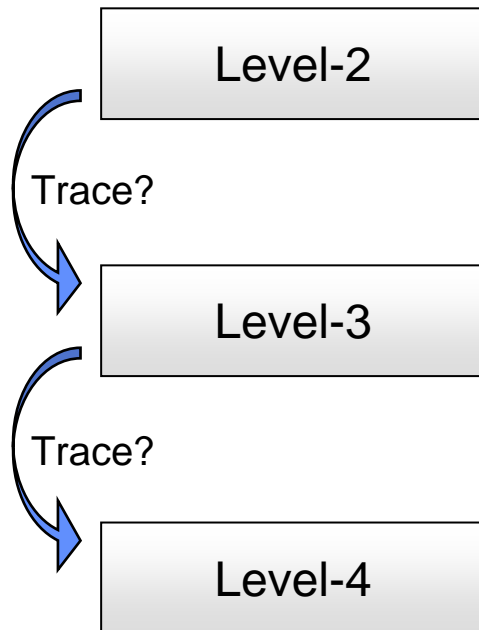
## Standard Traceability Analysis: Challenges

- Reminder: standards architecture

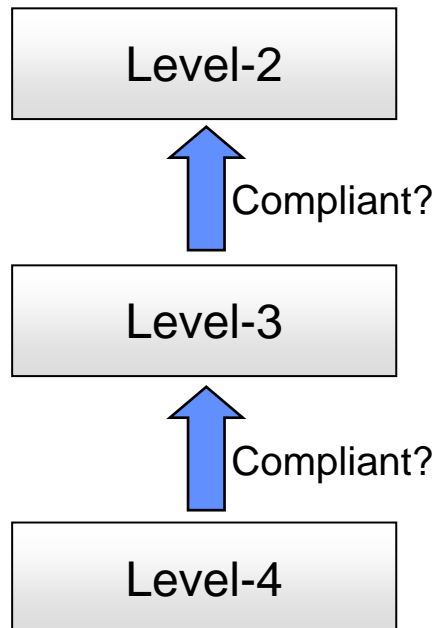


## Standard Traceability Analysis: Challenges

- How to establish and maintain traceability between levels?

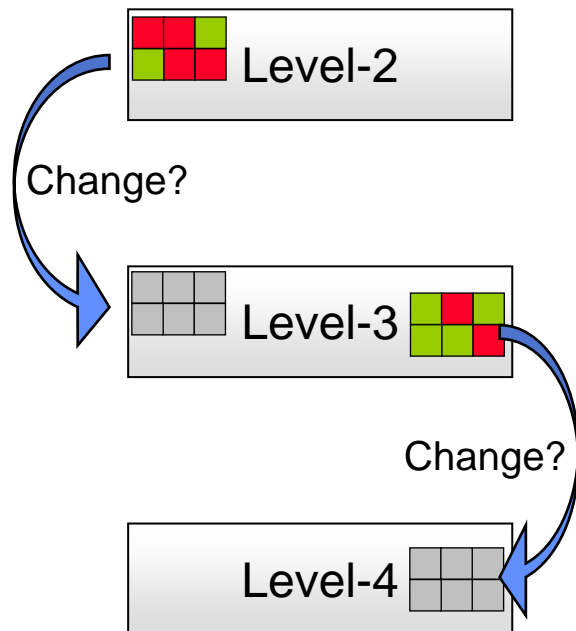


## Standard Traceability Analysis: Challenges



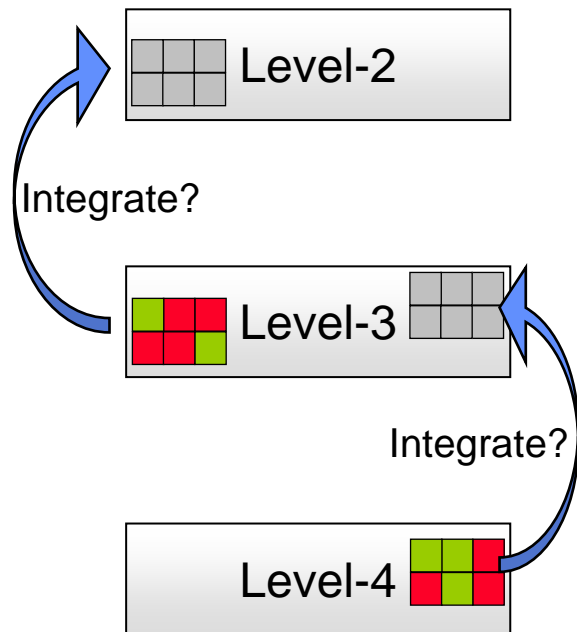
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- How to prove compliance of lower-level standards to higher-level standards?

## Standard Traceability Analysis: Challenges



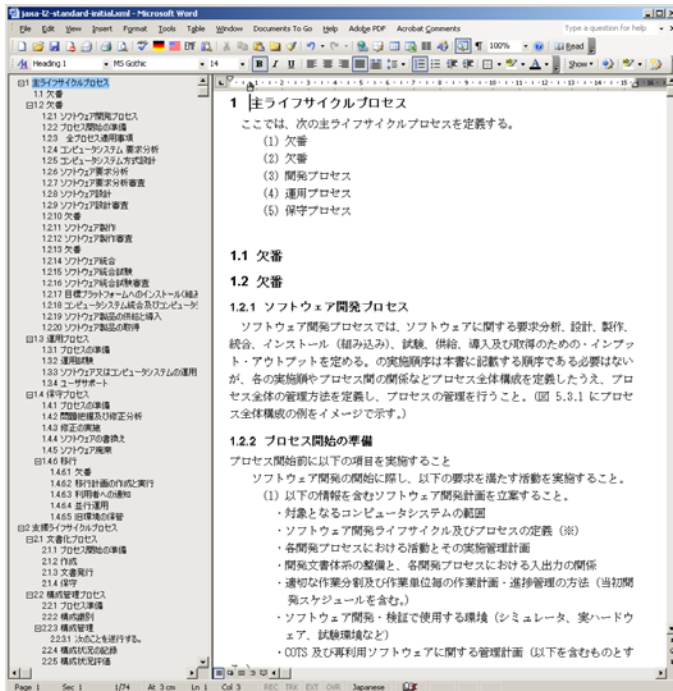
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- How to propagate changes of higher-level standard to lower-level standards?

## Standard Traceability Analysis: Challenges



- How to establish and maintain traceability between levels?
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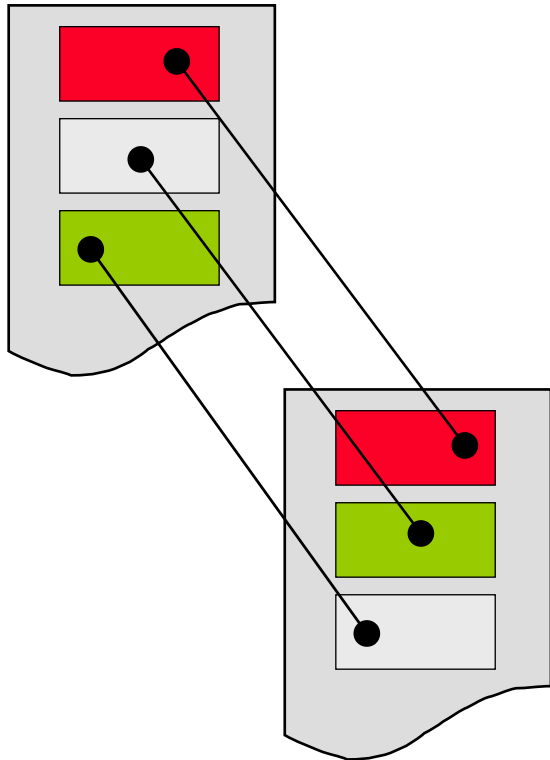
## Standard Traceability Analysis: Challenges



- How to establish and maintain traceability between levels?
- How to prove compliance of lower-level standards to higher-level standards?
- How to propagate changes of higher-level standard to lower-level standards?
- How to integrate changes from lower-level standards into higher-level standard?
- How to support standards editing in word processor?



## Standard Traceability Analysis: Approach



- Traceability between standards on process entity level
  - activities
  - workproducts
- Unique, invariant IDs for activities, workproducts
- Persistent link between entities in word processor through IDs
- Word processor file parsed and analyzed using database
- Record of changes, type of trace (unchanged, modified, new, ...)
- All editing done in word processor file
- Example...

# Level 2 Standard

## 1.3.2 Computer system requirement analysis

Meta Data	
Change Log	
Activity ID	6
Changes	

Activities that meet the following requirements shall be conducted for computer systems.

- (1) Requirement elicitation  
The operational concept of computer systems to be developed shall be analyzed and operational scenarios shall be generated.
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Feasibility and consistency shall be checked based on the operational scenario, and requirement specifications for computer systems shall be defined.  
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Work Products	
Inputs	
7	Requirements regarding computer systems
8	Operational concept
Outputs	
4	Operational scenario
5	Requirement specifications regarding computer systems
6	Evaluation result of traceability relative to high-order requirements

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# Level 3 Standard

## 1.1.3 Computer system requirement analysis

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Changes		
Master Coverage		
Master Activity ID	Compliance	Comments
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Additional Meta Information

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**Invariant Activity ID**

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per-activity Change Log

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Inputs and Outputs with invariant IDs

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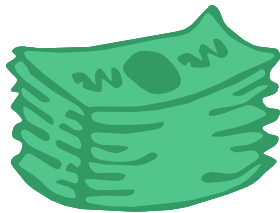
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Activity Traceability

## Standard Traceability Analysis: Benefits



- Workflow for editors of standard only marginally changed because of word processor integration
- Traceability immediately visible for editors
- Powerful analysis and reporting capabilities through database
  - Statistical analyses (progress reports)
  - Which level 2 activities were removed on level 3?
  - Which activities were modified from level 2 to level 3?
  - Do level 2 changes affect level 3 standards?
- Review support through automated consistency checks:
  - Which output is produced, but never used?
  - Which input is used, but never produced?
- Tedious and error-prone activities executed by machine, humans can concentrate on important tasks

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## Standard Traceability Analysis: Experience

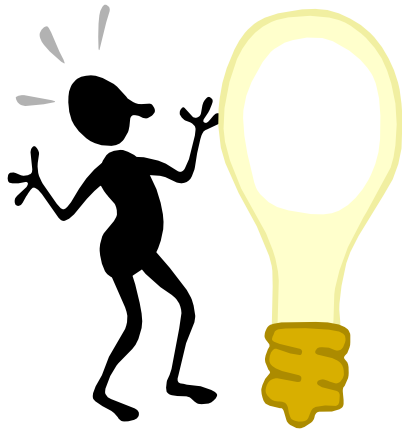


- ESOC (ESA ground segment, 2004)
  - Edited ESA Ground Segment (SETG) standard to provide full compliance to ECSS requirements
  - Provide compliance proof: traceability table listing every requirement
  - ECSS: about 1600 requirements
  - SETG: about 100 pages
  - Traceability Tables: about 65 pages
- JAXA (from 2008, ongoing)
  - Traceability between level 2 and level 3 standards
  - Traced entities: Activities, workproducts
  - Consistency checks (product flow) support
  - JAXA engineers edit standards
  - IESE provides consistency and traceability reports

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## Conclusions



- Process Line approach allows for consistent, lean standards across JAXA space engineering
- Product Line concepts with adaptations applicable to processes
- Traceability between different levels, standards challenging
- Word processor based approach feasible
- Automated consistency checking helps JAXA engineers to concentrate on important work

# Thank You For Your Attention!



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